Aix*Marseille UNIVERSITÉ Socialement engagée

What is the Best Short-Time Work Policy **During Recessions?**



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Research Question Conclusions 1. The main instrument of STW policy is the STW cost paid by firms. With Short-Time Work (STW), policy-makers have 4 tools in their hands to protect the labour market from recessions: It is the main extensive and intensive incentive to use the programme + Should be continuously adjusted based on 1. Cost paid by firms; 2. Compensation received by workers; 3. Eligibility criteria; 4. Labour taxes; the productivity shock 2. The first best STW policy during recessions consists of Which ones are important and how should they be set? Hourly subsidies to compensate too high wages ; A reduction in STW costs paid by firms

The paper highlights the role of public incentives to use the programme documenting the risk of surplus lost and unnecessary public budget deficits of existing STW policies.

3. A low STW cost, as observed in past decades, leads to

Immediate surplus lost ; Unnecessary public budget deficits with dynamic negative effect on surplus



worker's earning

worker's earning

1. Firm-Worker match: Faces drop in productivity 2. Firm: Labor-input adjustment \rightarrow STW application Policy-Maker: Access on the basis of eligibility criteria

- 4. Worker: Receives hourly compensation
 - The firm pays only the wage for the hours worked
 - The firm pays a STW cost for each unit of reduction in hours worked
- The worker receives compensation for each unit of reduction in hours worked.

STW policies:

- Reduces the STW cost paid by firm
- Increases the compensation received by workers
- Relaxes the eligibility criteria

Stylised Facts

Evolution



$$\pi(n_t) = \frac{1}{\alpha} \left((y + s_t - x_t) n_t \right) - (\tau_t + w_t) n_t - (b_t (1 - n_t))$$

$$\frac{\partial \pi(h_t)}{\partial h_t} = 0 \Leftrightarrow \quad h_t = \left(\frac{\left(y + s_t - x_t\right)^{\alpha}}{\tau_t + w_t - b_t}\right)^{\frac{1}{1 - \alpha}} = \left(\frac{Y_t^{\alpha}}{\ell_t}\right)^{\frac{1}{1 - \alpha}}$$

 π : firm's profit ; y > 0: worker's inherent ability ; $y \ge x \ge 0$: random productivity shock (only in period 1); s_t : worker's skill; $0 < \alpha < 1$: a constant; $0 \le h_t \le 1$: number of hours worked ; au_t : hourly labor tax ; w_t : hourly wage ; b_t : hourly shorttime work cost ; $Y_t = y + s_t - x_t$: worker productivity ; $\ell_t = \tau_t + w_t - b_t$: labour cost

Worker

$$W_t = w_t h_t + (S_t (1 - h_t)) - \beta (h_t)^2$$

S: short-time compensation, β : disutility from work

Nash bargaining labor cost

$$\max_{(\boldsymbol{w},\boldsymbol{S})} (W_1 + W_2)^{\lambda} (\pi_1 + \pi_2)^{1-\lambda}$$

Definition 1. An equilibrium is an allocation $(h_t^{eq}; \ell_t^{eq})$ such that the hours worked equation $(1) \in [0; 1]$; and the labor cost solves equation *(2)*;

Policy-maker

 $\max_{(\boldsymbol{\tau}, \boldsymbol{b}, \boldsymbol{S})} W_1 +_2 + \pi_1 + \pi_2$

paid by firms

(1)

(2)

(3)



Proposition 2:

A low STW cost leads to an immediate surplus loss





Figure 1. Evolution of STW consumption and STW public expenditure in Europe

Local projection



Figure 2. Local-projection: Impulse responses to STW policies

 $Y_{t+k} = \tau_k + \sum \beta_i Y_{t-1-i} + \varepsilon_t$

Budget constraint:

 $\tau_1 h_1 + \tau_2 h_2 = (S_1 - b_1)(1 - h_1) + (S_2 - b_2)(1 - h_2)$ State equation: $s_2 = f(h_1)$

An optimal STW policy is a set of variables Definition 2. $(\boldsymbol{\tau}^*, \boldsymbol{b}^*, \boldsymbol{S}^*)$ that solves the policy-maker programme (3)

Timeline of events



Search and Matching extension

I extend the two-period model to a search and matching framework with infinitely living households facing an idiosyncratic shock at time t=0 to run numerical exercises.

What's new

1. S&M labour-market ; 2. Infinite horizon setting ; 3. Heterogeneous exposure to the shock

Employment dynamics

Proposition 3:

A low STW cost leads to a dynamic surplus loss through public budget deficit

$$\frac{\partial \left(W_2 + \pi_2\right)}{\partial b_1} > 0$$

Numerical results



Figure 4. Impulse responses to a negative productivity shock

I test three policies, the first best policy derived from the surplus maximisation, a "realistic policy" where the STW cost is reduced to 0 (as during the Covid-19 recession in France), and no STW policy.

Stylised Fact 1: STW policies reduce unemployment **Stylized Fact 2:** STW policies reduce the number of hours worked

per employee **Stylized Fact 3**: STW policies increase public expenditure per shorttime worker

 $N_{t} = \left(\int_{\chi_{t}}^{1} g(x)dx - \phi^{x}\right) \left(N_{t-1} + m_{t-1}\right)$

 χ : the firing threshold ; ϕ^x : the obsolescence rate ; m the Cobb-Douglas matching function ; g(x): logic distribution function

New Policy-maker

 $\max_{(\boldsymbol{\tau}, \boldsymbol{b}, \boldsymbol{S})} \int (W_t + \pi_t) g(x) dx$ s.t. Budget constraint: $\sum_{t=1}^{T-t} \int \tau_t h_t g(x) dx = \sum_{t=1}^{T-t} \int (S_t - b_t) (1 - h_t) g(x) dx$

